

INDEPENDENT AUDITOR'S REPORT

To the Members of Radiant Cash Management Services Limited

(formerly known as Radiant Cash Management Services Private Limited)

Report on the Audit of Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of **Radiant Cash Management Services Limited** ("the Company"/ "the Holding Company"), its subsidiary viz. Aceware Fintech Services Private limited, its step-down subsidiary viz. Acemony Payment Solution Private Limited (the holding company and its subsidiaries together referred to as "the Group") comprising of the consolidated balance sheet as at March 31, 2024, the consolidated statement of profit and loss (including other comprehensive income), the consolidated statement of changes in equity, the consolidated statement of cash flows for the year then ended and notes to the consolidated financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013, as amended (the "Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of

the Company as at March 31, 2024, and its Consolidated profit and other comprehensive loss, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the consolidated Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the consolidated financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the financial consolidated statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter	How our audit addressed the key audit matter
Revenue from Operations: We have identified revenue recognition as a key audit matter since: <ul style="list-style-type: none">There is a element of inherent risk and presumed fraud risk around accuracy and existence of revenue recognised.Overstatement of revenue is considered as a significant audit risk as it is a key performance indicator. There is a significant audit effort, due to volume of transactions, to ensure that unbilled revenue is recorded based on contractual terms and the services are rendered.	<p>In view of the significance of the matter, we applied the following audit procedures in this area, among others, to obtain sufficient appropriate audit evidence:</p> <ul style="list-style-type: none">Assessing the appropriateness of the Company's accounting policies in respect of revenue recognition by comparing with applicable accounting standards.Evaluating the design and testing the implementation of the internal financial controls and testing the operating effectiveness of internal controls for a randomly selected sample of transactions.Performing substantive testing by comparing selected samples of revenue transactions accounted during the year and matching the parameters used in the computation with the relevant source documents.For selected samples of unbilled transactions, tested with subsequent invoicing / other underlying documents to verify services rendered.

Other Information other than the Consolidated Financial Statements and Auditor's Report Thereon

The Holding Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Report on Corporate Governance and Shareholder's information, but does not include the consolidated financial statements and our auditor's report thereon. These reports are expected to be made available to us after the date of this auditor's report.

Our report on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of consolidated financial statement, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements, or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

When we read the other information, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate actions.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

The Holding Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these consolidated financial statements that give a true and fair view of the financial position, financial performance, including other comprehensive income, changes in equity and cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) prescribed under section 133 of the Act read

with the Companies (Indian Accounting Standards) Rules, 2015 as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the respective Board of Directors is responsible for assessing the ability of each company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group are responsible for overseeing the financial reporting process of the Group.

Auditor's Responsibilities for the Audit of the consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes

our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3) (i) of the Act, we are also responsible for expressing our opinion on whether the Holding company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated Ind AS financial statements, including the disclosures, and whether the consolidated Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical

requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

We did not audit the Ind AS financial statements of step-down subsidiary, whose Ind AS financial statements reflect total assets (before consolidated adjustments) of Rs. 0.50 Million as at March 31, 2024, total revenue (before consolidated adjustments), total loss after tax of Rs. 0.01 Million and a total comprehensive loss is Rs 0.01 Million for the year ended March 31, 2024 as considered in consolidated financial statements. These Ind AS financial statements have been audited by the other auditor whose reports have been furnished to us by the management and our opinion on the consolidated Ind AS financial statements, in so far as it relates to the amounts and disclosures included in respect of these step-down subsidiary, and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to the aforesaid step-down subsidiary is based solely on the reports of the other auditor.

Our opinion on the Consolidated Ind AS Financial Statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors and the Ind AS financial statements and other financial information certified by the management.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - (b) In our opinion, proper books of account as required by law have been kept by the Group so far as it appears from our examination of those books;
 - (c) The consolidated Balance Sheet, the consolidated Statement of Profit and Loss including the Other Comprehensive Income, the consolidated Statement of Changes in Equity and the consolidated Statement of Cash Flow dealt with by this Report are in agreement with the books of account;
 - (d) In our opinion, the aforesaid consolidated Ind AS financial statements comply with the Indian Accounting Standards (Ind AS) prescribed under

section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015 as amended;

- (e) On the basis of the written representations received from the respective directors of the companies in the group as on March 31, 2024 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2024 from being appointed as a director in terms of Section 164(2) of the Act.
- (f) With respect to the adequacy of the internal financial controls with reference to consolidated financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure A". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of internal financial controls over financial reporting of the company.

Internal financial controls over financial reporting is not applicable to the subsidiaries. Hence, we have not reported on the adequacy of operating effectiveness of internal financial controls over financial reporting as per the requirements of section 143(3)(i) of the Act;
- (g) With respect to the matter to be included in the Auditor's Report under Section 197(16) of the Act, in our opinion, according to the information and explanation given to us, the remuneration paid by the Holding Company and its subsidiaries to its directors during the year is in accordance with the provisions of section 197 read with Schedule V of the Act; and
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Group has disclosed the impact of pending litigations on its financial position in its consolidated Ind AS financial statements -Refer Note:38 to the consolidated Ind AS financial statements;
 - ii. The Group did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Group.
 - iv.
 - (a) The respective managements of the Company and its subsidiaries whose financial statements have been audited under the Act, have represented to us that, to the best of its knowledge and belief, no funds have been advanced

or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company or any such subsidiaries to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Company or any of such subsidiaries, or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- (b) The respective managements of the Company and its subsidiaries whose financial statements have been audited under the Act, have represented to us that, to the best of its knowledge and belief, no funds have been received by the Company or any of such subsidiaries from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company or any such subsidiaries shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (c) Based on audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause

(i) and (ii) of Rule 11(e) contain any material mis-statement.

- v. The Final dividend declared and paid by the holding company during the year and until the date of this report by the Company is in compliance with Section 123 of the Act.
- vi. Based on our examination and by the component auditor, which included test checks, the group has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with, none of the auditors of the component has any adverse remarks on the same.

As proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 is applicable from April 1, 2023, reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 on preservation of audit trail as per the statutory requirements for record retention is not applicable for the financial year ended March 31, 2024.

2. With respect to the matters specified in paragraph 3 (xxi) of the Companies (Auditor's Report) Order, 2020 ("the Order"/ "CARO") issued by the Central Government in terms of Section 143 (11) of the Act, to be included in the Auditor's report, according to the information and explanations given to us for the Company and its subsidiaries included in the consolidated financial statements of the Company, to which reporting under CARO is applicable, we report that there are no qualifications or adverse remarks in these CARO reports except the following:

Sr No	Name of the entities	CIN	Holding/ Subsidiary Company	Clause number of the CARO report which is qualified or adverse
1	Radiant Cash Management Services Limited	L74999TN2005PLC055748	Holding Company	Clause vii(a), vii(b) xi(a),
2	Aceware Fintech Services Private Limited	U72200KL2020PTC064973	Subsidiary Company	Clause xvii
3	Acemoney Payment Solutions Private Limited	U67200KL2023PTC079930	Step-Subsidiary Company	Clause xvii

For ASA & Associates LLP

Chartered Accountants

ICAI Firm Registration No: 009571N/N500006

G N Ramaswami

Partner

Membership No. 202363

UDIN: 24202363BKEYWC5703

Place: Chennai

Date: May 23, 2024

ANNEXURE - A

to the Independent Auditors' Report

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of **Radiant Cash Management Services Limited** ("the Company"/ "the Holding Company") as of March 31, 2024, in conjunction with our audit of the consolidated financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The respective Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to the consolidated financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls with reference to the consolidated Financial Statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to the consolidated Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to the consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with reference to the consolidated financial statements included obtaining an understanding of internal financial controls with reference to the consolidated financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk.

The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to the consolidated financial statements.

Meaning of Internal Financial Controls with reference to the Consolidated Financial Statements

A Company's internal financial control with reference to the consolidated financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control with reference to the consolidated financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of consolidated financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the consolidated financial statements.

Inherent Limitations of Internal Financial Controls with reference to the Consolidated Financial Statements

Because of the inherent limitations of internal financial controls with reference to the consolidated financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to the consolidated financial statements to future periods are subject to the risk that the internal financial control with reference to the consolidated financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has maintained, in all material respects, an adequate internal financial controls system with reference to the consolidated financial statements and such internal financial controls with reference to the consolidated financial statements were operating effectively as

at March 31, 2024, based on the internal control with reference to the consolidated financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India.

For ASA & Associates LLP

Chartered Accountants

Firm Registration No: 009571N/N500006

G N Ramaswami

Partner

Membership No: 202363

UDIN: 24202363BKEYWC5703

Place: Chennai

Date: May 23, 2024

Consolidated Balance sheet

(Amount in INR millions, unless otherwise stated)

Particulars	Note No.	As at March 31, 2024
ASSETS		
Non-Current Assets		
(a) Property, Plant and Equipment	4 (a)	344.31
(b) Capital Work in Progress	4 (b)	13.20
(c) Intangible Assets	5	79.22
(d) Goodwill on consolidation		17.65
(e) Financial Assets		
(i) Other Financial Assets	6	72.26
(f) Deferred Tax Assets (Net)	7	43.65
(g) Non Current Tax Asset (Net)	8	13.56
(h) Other Non Current Assets	9	9.42
Total Non Current Assets		593.27
Current Assets		
(a).Inventories	10	8.61
(b) Financial Assets		
(i) Trade Receivables	11	771.11
(ii) Cash and Cash Equivalents	12	1,301.15
(iii) Bank Balances other than (ii) above	13	340.57
(iv) Other Current Financial Assets	14	35.89
(c) Other Current Assets	15	98.62
Total Current Assets		2,555.95
Total Assets		3,149.22
EQUITY AND LIABILITIES		
Equity		
(a) Equity Share Capital	16	106.71
(b) Other Equity		2,423.26
(c) Non Controlling Interest		6.41
Total Equity		2,536.38
Liabilities		
Non-Current Liabilities		
(a) Financial Liabilities		
(i) Long Term Borrowings	17	0.17
(ia) Lease Liabilities	18	56.29
(b) Provisions	19	1.20
Total Non Current Liabilities		57.66
Current Liabilities		
(a) Financial Liabilities		
(i) Short Term Borrowings	20	256.34
(ia) Lease Liability	21	14.23
(ii) Trade Payables	22	
a) Total Outstanding Dues of Micro Enterprises and Small Enterprises;		7.23
b) Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises		9.73
(iii) Other Financial Liabilities	23	226.05
(b) Other Current Liabilities	24	28.88
(c) Provisions	25	12.72
Total Current Liabilities		555.18
Total Liabilities		612.84
Total Equity and Liabilities		3,149.22

Note:

The accompanying notes form an integral part of the Consolidated Financial Statements

As per our report of even date attached

For ASA & Associates LLP

Chartered Accountants

Firm Regn No. 009571N/N500006

G.N. Ramaswami

Partner

Membership No.202363

For and On Behalf of the Board of Directors of

RADIANT CASH MANAGEMENT SERVICES LIMITED

CIN: L74999TN2005PLC055748

Col. David Devasahayam

Chairman and Managing Director

DIN: 02154891

Jayanthi

Independent Director

DIN: 09295572

Vasanthakumar AP

Director

DIN: 02069470

T.V Venkataramanan

Chief Financial Officer

Nithin Tom

Company Secretary

M.No: ACS 53056

Place: Chennai
Date: 23/05/2024

Consolidated Statement of Profit and Loss

(Amount in INR millions, unless otherwise stated)

Particulars	Note No	For the year ended March 31, 2024
I Revenue from operations	26	3,863.16
II Other income	27	57.48
III Total Income (I+II)		3,920.64
IV Expenses		
Purchase of Stock-in-trade	28	14.25
Changes in inventories of stock-in-trade	29	(6.79)
Employee benefits expenses	30	740.38
Finance costs	31	13.65
Depreciation and Amortization expenses	32	66.52
Other expenses	33	2,486.36
Total Expenses (IV)		3,314.37
V Profit Before Tax (III- IV)		606.27
VI Tax Expense		
- Current tax		161.17
- Tax relating to previous years		6.42
- Deferred tax charge/(credit)		(5.91)
Total Tax Expense (VI)		161.68
VII Profit for the Year (V- VI)		444.59
VIII Other Comprehensive Income		
Items that will not be reclassified to Profit or Loss		
Remeasurements of Defined Benefit Plan Actuarial (Gains) / Losses		4.80
Less: Income Tax expense on above		1.21
Total Other Comprehensive Income (VIII)		3.59
IX Total Comprehensive Income for the year (Comprising Profit and other comprehensive Income for the year) (VII+VIII)		441.00
Net profit/(Loss) attributable to		
a) Owners of the Company		447.51
b) Non controlling interest		(2.92)
Other Comprehensive Income/(Loss) attributable to		
a) Owners of the Company		(3.45)
b) Non controlling interest		(0.14)
Total Comprehensive Income/(Loss) attributable to		
a) Owners of the Company		444.06
b) Non controlling interest		(3.06)
X Earnings Per Equity Share (Face Value of INR 1 each)	34	
(1) Basic (in INR)		4.17
(2) Diluted (in INR)		4.17

Note:

The accompanying notes form an integral part of the Consolidated Financial Statements

As per our report of even date attached
For ASA & Associates LLP
Chartered Accountants
Firm Regn No. 009571N/N500006

G.N. Ramaswami
Partner
Membership No.202363

For and On Behalf of the Board of Directors of
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DIN: 02069470

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Chief Financial Officer

Nithin Tom
Company Secretary
M.No: ACS 53056

Place: Chennai
Date: 23/05/2024

Consolidated Statement of Cash flows

(Amount in INR millions, unless otherwise stated)

Particulars	For the year ended March 31, 2024
Cash Flows from Operating Activities	
Profit Before Tax	606.28
Adjustments:	
Depreciation and Amortization expenses	66.52
Provision for Gratuity	9.16
Bad debts written off	7.21
Provision for Expected Credit Loss	20.67
Interest income	(49.86)
Liabilities written back	(0.04)
Profit on sale of fixed assets	(0.38)
Interest Expense	13.24
Operating Cash Flow before Working Capital Changes	672.80
Movement in Working Capital	
Decrease/(Increase) In Trade Receivables	(91.59)
Decrease/(Increase) In Other Financial Asset(s)	15.90
Decrease/(Increase) In Other Current Asset(s)	(8.11)
Decrease/(Increase) In Other Non-Current Financial Assets	1.33
(Decrease)/Increase In Trade Payables Current	8.46
(Decrease)/Increase In Other Current Liabilities	(7.17)
(Decrease)/Increase In Provisions (net of advances)	12.72
(Decrease)/Increase In Inventories	(6.79)
(Decrease)/Increase In Other Financial Liabilities	(14.17)
	583.38
Income Taxes paid (net)	(177.19)
Net Cash Generated from Operating activities (A)	406.19
Cash Flows from Investing Activities	
Purchase of Property, Plant & Equipment, Intangibles (including capital advances)	(197.55)
Proceeds from Sale of Fixed Assets	0.38
Investment in Fixed Deposits (Net)	353.71
Investment in Subsidiary	(112.00)
Interest income	35.46
Net Cash Generated used in Investing Activities (B)	80.00
Cash Flows from Financing Activities	
Proceeds from issue of shares (net of expenses)	92.00
Dividend paid (including Dividend Distribution Tax, as applicable)	(213.42)
Repayment of long term loans	(13.73)
Net increase / (decrease) in Short Term Borrowings	(37.82)
Payment of principal portion of lease Liability	(15.15)
Interest paid (including interest on lease liability)	(15.45)
Net Cash Generated from Financing Activities (C.)	(203.57)
Increase / (Decrease) in Cash and Cash Equivalents (A)+(B)+(C)	282.62
Cash and Cash Equivalents at the Beginning of the Year	979.60
Cash and cash equivalent of the subsidiaries on the date of control (1st Dec 2023)	2.42
Cash and Cash Equivalents at the end of the year	1,264.64
Components of Cash and Cash Equivalents (Refer Note 12)	
Cash on Hand	0.72
Balances with Banks in current accounts	151.73
Balances with Banks in Deposit accounts	55.07
Fund held relating to Cash Management activity	1,057.12
Total Cash and Cash Equivalents	1,264.64

Note:

The accompanying notes form an integral part of the Consolidated Financial Statements

As per our report of even date attached

For ASA & Associates LLP

Chartered Accountants

Firm Regn No. 009571N/N500006

G.N. Ramaswami

Partner

Membership No.202363

For and On Behalf of the Board of Directors of

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T.V Venkataramanan

Chief Financial Officer

Nithin Tom

Company Secretary

M.No: ACS 53056

Place: Chennai

Date: 23/05/2024

Consolidated Statement of Changes in Equity

(Amount in INR millions, unless otherwise stated)

A. Equity Share Capital

As at March 31, 2024

Particulars	Balance at the beginning of the current reporting period	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current reporting period	Changes in Equity Share Capital during the current year	Balance at the end of the current reporting period
Equity Share Capital - RCMS	106.71	-	-	-	106.71

B. Other Equity

As at March 31, 2024

Particulars	Reserves and Surplus			Other Comprehensive Income (OCI)	Total
	General Reserve	Securities Premium	Retained Earnings	Remeasurement of Net Defined benefit Liability/Asset	
Balance as at April 01, 2023*	32.00	748.35	1,401.69	10.58	2,192.62
Profit for the year**	-	-	447.51	-	447.51
Other Comprehensive Income for the year**	-	-	-	(3.45)	(3.45)
Dividend	-	-	(213.42)	-	(213.42)
Balance as at March 31, 2024	32.00	748.35	1,635.78	7.13	2,423.26

* Represents Standalone numbers of the Holding company

** Represents consolidated numbers of the group

As per our report of even date attached

For ASA & Associates LLP

Chartered Accountants

Firm Regn No. 009571N/N500006

G.N. Ramaswami

Partner

Membership No.202363

For and On Behalf of the Board of Directors of

RADIANT CASH MANAGEMENT SERVICES LIMITED

CIN: L74999TN2005PLC055748

Col. David Devasahayam

Chairman and Managing Director

DIN: 02154891

Jayanthi

Independent Director

DIN: 09295572

Vasanthakumar AP

Director

DIN: 02069470

T.V Venkataramanan

Chief Financial Officer

Nithin Tom

Company Secretary

M.No: ACS 53056

Place: Chennai

Date: 23/05/2024

Notes to Consolidated financial statements for the year ended March 31, 2024

1 Corporate Information

Radiant Cash Management Services Limited ('the Company' or 'the Holding Company') (CIN: U74999TN2005PTC055748) was incorporated as a private limited company under the provisions of the Companies Act, 1956 on March 23, 2005. The Company acquired control in **Aceware Fintech Services Private Limited** ('the subsidiary') by way of obtaining 58.21% of the issued and paid up share capital of the subsidiary company during the year. Accordingly, the Company, the subsidiary company and its subsidiary viz., **Acemoney Payment Solution Private Limited** ('the step-down subsidiary') together referred to as "the Group".

The Company's registered office is situated at 28, Vijayaraghava Road, T.Nagar, Chennai – 600017. The Company is engaged in the business of Cash Logistics Services, Cash Van Operations and related services. The company was converted into a Public Limited Company with effect from August 25, 2021 as approved by the Registrar of Companies.

The company went public with its Initial Public Offer (IPO) during December 2022, pursuant to which 54,54,546 shares of Re.1 each (at a premium of Rs 98 per share) were allotted on 2nd January 2023 (Refer Note 16.5). The Company's shares got listed in the National Stock Exchange (NSE) and Bombay Stock Exchange (BSE) on 4th January 2023.

2 Basis of Preparation

- (i) These consolidated financial statements have been prepared in accordance with Indian Accounting Standards (Ind AS) as per the Companies (Indian Accounting Standards) Rules, 2015 specified under Section 133 of Companies Act, 2013, (the 'Act') and other relevant provisions of the Act.
- (ii) The consolidated financial statements were authorised for issue by the Company's Board of Directors on May 23, 2024.

(iii) Current versus Non-current classification

The Group presents assets and liabilities in the Balance Sheet based on current/ non-current classification.

An asset is treated as current when it is:

- Expected to be realized or intended to be sold or consumed in normal operating cycle or expected to be realized within twelve months after the reporting period
- Held primarily for the purpose of trading

(Amount in INR millions, unless otherwise stated)

- Cash or cash equivalents unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current

A liability is treated as current when it is:

- It is expected to be settled in normal operating cycle or due to be settled within twelve months after the reporting period
- It is held primarily for the purpose of trading
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents. The Group has identified period of twelve months as its operating cycle.

(iv) Significant accounting, judgments, estimates and assumptions

The preparation of consolidated financial statements in conformity with Ind AS requires the management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and the accompanying disclosures, and the disclosure of contingent liabilities, at the end of the reporting period. Estimates and judgements are continually evaluated. They are based on historical experience and other factors, including expectations of future events that may have financial impact on the Group and that are believed to be reasonable under the circumstances.

The areas involving critical estimates or judgments are:

- Estimation of useful life of property, plant and equipment and intangible asset
- Estimation of defined benefit obligation
- Impairment of financial assets & non-financial assets
- Measurement of Right-of-Use (ROU) Asset and Liabilities

Notes to Consolidated financial statements for the year ended March 31, 2024

(v) Functional currency and presentation currency

Items included in the consolidated financial Statements of the Group are measured and presented using the currency of the primary economic environment in which the Group operates ("Functional Currency"). Indian Rupee is the functional Currency of the Group.

(vi) Historical cost convention

The consolidated Financial Statements have been prepared under historical cost convention on accrual basis except for certain assets and liabilities as stated in the respective policies, which have been measured at fair value.

(vii) Measurement of Fair value

A few of the Group's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

The Group has an established control framework with respect to the measurement of fair values.

Fair values are categorized into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

When measuring the fair value of an asset or a liability, the Group uses observable market data as far as possible. If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Group recognizes transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

(viii) Basis of consolidation

Subsidiaries

The consolidated financial statements comprise of financial statements of the company and its

(Amount in INR millions, unless otherwise stated) subsidiaries. Subsidiaries are entities controlled by the Company.

Control exists when the Company

- (a) has power over the investee,
- (b) it is exposed, or has rights, to variable returns from its involvement with the investee and
- (c) has the ability to affect those returns through its power to direct relevant activities of the investee.

Relevant activities are those activities that significantly affect an entity's returns. The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements listed above.

In assessing control, potential voting rights that currently are exercisable and other contractual arrangements that may influence control are taken into account. The results of subsidiaries acquired or disposed of during the year are included in the consolidated financial statements from the effective date of acquisition and up to the effective date of disposal, as appropriate.

Inter-company transactions and balances including unrealised profits are eliminated in full on consolidation.

Non-controlling interests in the net assets (excluding goodwill) of consolidated subsidiaries are identified separately from the Company's equity. The interest of non-controlling shareholders may be initially measured either at fair value or at the non-controlling interests' proportionate share of the fair value of the acquiree's identifiable net assets. The choice of measurement basis is made on an acquisition-by-acquisition basis. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the noncontrolling interests' share of subsequent changes in equity. Total comprehensive income is attributed to non-controlling interests even if it results in the non-controlling interest having a deficit balance. Changes in the Company's interests in subsidiaries that do not result in a loss of control are accounted for as equity transactions. The carrying amount of the Company's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received

Notes to Consolidated financial statements for the year ended March 31, 2024

is recognised directly in equity and attributed to owners of the Company.

When the Company loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. Amounts previously recognised in other comprehensive income in relation to the subsidiary are accounted for (i.e., reclassified to profit or loss) in the same manner as would be required if the relevant assets or liabilities were disposed of.

The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting or, when applicable, the cost on initial recognition of an investment in an associate or jointly controlled entity.

3 Summary of material accounting policies

(i) Revenue recognition

a) Commission

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is recognized to the extent that it is highly probable and a significant reversal will not occur. Revenue from rendering of services is recognized as and when the services are rendered as per the terms of agreement with the customers and is disclosed net of credit notes towards deductions by customers as per the terms of the agreement.

b) Dividend and Interest Income

Dividend income from investments is recognized when the Group's right to receive payment has been established (provided that it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably).

Interest income is accrued on a time proportion basis, by reference to the principal outstanding and at the effective interest rate (provided that it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably).

(Amount in INR millions, unless otherwise stated)

(ii) Property, Plant and Equipment

Property, plant and equipment is stated at cost, net of accumulated depreciation and accumulated impairment losses, if any.

The Group identifies and determines cost of each component/ part of the asset separately, if the component/ part have a cost which is significant to the total cost of the asset and has useful life that is materially different from that of the remaining asset.

Property, plant and equipment are eliminated from consolidated financial statements, either on disposal or when retired from active use. Losses arising in case of retirement of property, plant and equipment and gains or losses arising from disposal of property, plant and equipment are recognized in statement of profit and loss in the year of occurrence.

Depreciation is provided on the Straight Line Method (SLM). The useful life as specified in Schedule II to the Companies Act, 2013 has been considered for depreciation computation. If the management's estimate of the useful life of a fixed asset at the time of acquisition of the fixed asset or of the remaining useful life on a subsequent review is shorter/longer than that envisaged in the aforesaid schedule, depreciation is provided at higher/lower rate based on the management's estimate of the useful life/ remaining useful life. Depreciation is charged on pro-rata basis for assets purchased/sold during the year.

Pursuant to this policy, the Property, Plant and Equipments are depreciated over the useful life as provided below:

Asset description	Estimated useful Life (in Years)
Computers	3
Motor vehicles	6-10
Furniture & fixtures	10
Electrical fittings	10
Office equipments	5
Vault & lockers	10

(iii) Intangible assets

Intangible assets purchased are measured at cost as of the date of acquisition, as applicable, less accumulated amortization and accumulated impairment, if any.

Notes to Consolidated financial statements for the year ended March 31, 2024

Intangible assets are recognized when it is probable that the future economic benefits that are attributable to the assets will flow to the company and the cost of the asset can be measured reliably. Internally generated intangibles, excluding capitalized development costs, are not capitalized and the related expenditure is reflected in profit and loss in the period in which the expenditure is incurred.

The amortization period and the amortization method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortization period or method, as appropriate, and are treated as changes in accounting estimates.

Intangible assets with finite lives are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. Useful life of intangible asset is considered as 3-8 years.

Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of profit and loss when the asset is derecognized.

(iv) Good will:

Cash generating units to which goodwill is allocated are tested for impairment annually at each balance sheet date, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to that unit and then to the other assets of the unit pro rata on the basis of carrying amount of each asset in the unit. Goodwill impairment loss recognised is not reversed in subsequent period.

(v) Impairment of non-financial assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) net selling price and its value in use. The recoverable amount is determined

(Amount in INR millions, unless otherwise stated)

for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used.

Impairment losses of operations are recognized in the statement of profit and loss.

At each reporting date if there is an indication that previously recognized impairment losses no longer exist or have decreased, the Group estimates the asset's or CGU's recoverable amount. A previously recognized impairment loss is reversed in the statement of profit and loss only to the extent of lower of its recoverable amount or carrying amount net of depreciation considering no impairment loss recognized in prior years only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognized.

(vi) Borrowing Cost

The Group capitalizes borrowing costs that are directly attributable to the acquisition or construction of qualifying asset as a part of the cost of the asset. The Group recognizes other borrowing costs as an expense in the period in which it incurs them. A qualifying asset is an asset that necessarily takes a substantial period of time to get ready for its intended use or sale.

To the extent the Group borrows generally and uses them for the purpose of obtaining a qualifying asset, amount of borrowing cost eligible for capitalization is computed by applying a capitalization rate to the expenditure incurred. The capitalization rate is determined based on the weighted average of borrowing costs, other than borrowings made specifically towards purchase of a qualifying asset.

(vii) Foreign currency translation

Transactions in foreign currencies are initially recorded by the company at their respective functional currency spot rates, at the date the transaction first qualifies for recognition.

Notes to Consolidated financial statements for the year ended March 31, 2024

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date. Exchange differences arising on settlement or translation of monetary items are recognized as income or expenses in the period in which they arise.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions.

(viii) Employee benefits

Short term employee benefits obligations are measured on an undiscounted basis and are expensed as the related services provided. A liability is recognized for the amount expected to be paid under short-term employee benefits if the company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

a) Defined contribution plan

Retirement benefit in the form of provident fund is defined contribution scheme. The Group has no obligation, other than the contribution payable to such schemes. The Group recognizes contribution payable to such schemes as an expense, when an employee renders the related service.

b) Defined benefit plan

The Group's obligation on account of gratuity is determined based on actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, these liabilities are highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

The Group recognizes the following changes in the net defined benefit obligation as an expense in the statement of profit and loss -Service costs comprising current service costs and Net interest expense or income.

The Group operates a defined benefit gratuity plan, which requires contributions to be made to a separately administered fund. The cost of

(Amount in INR millions, unless otherwise stated)

providing benefits under the defined benefit plan is determined using the projected unit credit method. Liability for gratuity as at the year-end is provided on the basis of actuarial valuation.

Re-measurement, comprising of actuarial gains and losses and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognized immediately in the balance sheet with a corresponding debit or credit to retained earnings through OCI in the period in which they occur. Re-measurements are not reclassified to profit and loss in subsequent periods.

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset.

(ix) Income taxes

a) Current income tax

Current tax comprises the expected tax payable or receivable on the taxable income or loss for the year and any adjustment to the tax payable or receivable in respect of previous years. The amount of current tax reflects the best estimate of the tax amount expected to be paid or received after considering the uncertainty, if any, related to income taxes. It is measured using tax rates (and tax laws) enacted or substantively enacted by the reporting date.

Current tax assets and current tax liabilities are offset only if there is a legally enforceable right to set off the recognized amounts, and it is intended to realize the asset and settle the liability on a net basis or simultaneously.

b) Deferred tax

Deferred tax is recognized in respect of temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become

Notes to Consolidated financial statements for the year ended March 31, 2024

probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

(x) Leases

The Group, being a lessee, assesses whether a contract contains a lease, at inception of a contract. Group recognizes Right of Use Asset and lease liability only when the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The right-of-use assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets, for which the entity is reasonably certain to exercise the right to purchase, are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. The lease liability is initially measured at amortised cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates.

For the short-term and low value leases, the Group recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

(xi) Provisions and Contingencies

Provisions are recognized when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the

(Amount in INR millions, unless otherwise stated) obligation. The expense relating to a provision is presented in the statement of profit and loss.

Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

A contingent liability is a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group; or a present obligation that arises from past events but is not recognized because it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or the amount of the obligation cannot be measured with sufficient reliability.

A contingent asset is disclosed, where an inflow of economic benefits is probable.

(xii) Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts, if any, as they are considered an integral part of the Group's cash management.

(xiii) Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

a) Financial assets

Investments in Subsidiaries

Accounting policy Investments in Subsidiaries, Joint ventures and Associates are carried at cost less accumulated impairment losses, if any. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. On disposal of investments in Subsidiaries, Joint ventures and Associates, the difference between net disposal proceeds and the carrying amounts are recognised in the statement of profit and loss.

Initial recognition and measurement

All financial assets are recognized initially at fair

Notes to Consolidated financial statements for the year ended March 31, 2024

value plus, in the case of financial assets not recorded at fair value through profit and loss, transaction costs that are attributable to the acquisition of the financial asset.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in three broad categories:

- Financial assets at amortized cost
- Financial assets at fair value through OCI (FVTOCI)
- Financial assets at fair value through profit and loss (FVTPL)

Financial asset at amortized cost

A Financial asset is measured at amortized cost (net of any write down for impairment) the asset is held to collect the contractual cash flows (rather than to sell the instrument prior to its contractual maturity to realize its fair value changes) and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding.

Such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included in finance income in the profit and loss. The losses arising from impairment are recognized in the statement of profit and loss. This category generally applies to trade and other receivables.

Financial asset at fair value through OCI (FVTOCI)

A financial asset that meets the following two conditions is measured at fair value through OCI unless the asset is designated at fair value through profit and loss under fair value option.

- The financial asset is held both to collect contractual cash flows and to sell.
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(Amount in INR millions, unless otherwise stated)

Instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in OCI. However, the Company recognizes interest income and impairment losses & reversals in the Profit and Loss. On derecognition of the asset, cumulative gain or loss previously recognized in OCI is reclassified from the equity to Profit and Loss. Interest earned whilst holding FVTOCI Financial asset is reported as interest income using the EIR method.

Financial asset at fair value through profit and loss (FVTPL)

FVTPL is a residual category for group's financial instruments. Any instruments which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL.

All investments included within the FVTPL category are measured at fair value with all changes recognized in the Profit and Loss.

In addition, the company may elect to designate an instrument, which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

Derecognition

When the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement. It evaluates if and to what extent it has retained the risks and rewards of ownership.

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognized when:

- The rights to receive cash flows from the asset have expired, or
- Based on above evaluation, either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Notes to Consolidated financial statements for the year ended March 31, 2024

When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognize the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognizes an associated liability. The transferred asset and the associated liability are measured on a basis that reflect the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

Impairment of financial assets

In accordance with Ind AS 109, the Group applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the financial assets which are not fair value through profit & loss and equity instruments recognized in OCI.

Loss allowances for trade receivables are always measured at an amount equal to Lifetime ECL. Lifetime ECL are the expected credit losses that result from all possible default events over the expected life of a financial instrument. The maximum period considered when estimating ECL is the maximum contractual period over which the group is exposed to credit risk.

For recognition of impairment loss on other financial assets and risk exposure, the Group determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial instrument. The 12-month ECL is a portion of the lifetime ECL which results from default events that are possible within 12 months after the reporting date.

ECL is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the entity expects to receive (i.e., all

(Amount in INR millions, unless otherwise stated)

cash shortfalls), discounted at the original EIR. When estimating the cash flows, an entity is required to consider all contractual terms of the financial instrument (including prepayment, extension, call and similar options) over the expected life of the financial instrument. However, in rare cases when the expected life of the financial instrument cannot be estimated reliably, then the entity is required to use the remaining contractual term of the financial instrument.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/ expense in the statement of profit and loss (P&L). This amount is reflected under the head 'other expenses' in the P&L. The balance sheet presentation for various financial instruments is described below:

Financial assets measured as at amortized cost, contractual revenue receivables and lease receivables: ECL is presented as an allowance, i.e., as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the Group does not reduce impairment allowance from the gross carrying amount.

b) Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit and loss or at amortized cost, as appropriate. All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings, net of directly attributable transaction costs. The Group's financial liabilities include trade payables, lease obligations, and other payables.

Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at amortized cost

After initial recognition, interest-bearing loans and borrowings and other payables are subsequently measured at amortized cost using the EIR method. Gains and losses are recognized in profit and loss when the liabilities are derecognized as well as through the EIR amortization process. Amortized cost is

Notes to Consolidated financial statements for the year ended March 31, 2024

calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the consolidated statement of profit and loss.

Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of profit and loss.

c) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

(xiv) Earnings per share

Basic earnings per share are calculated by dividing the net profit or loss for the year attributable to equity shareholders by the weighted average number of equity shares outstanding during the period adjusted for bonus elements, if any, issued during the year.

(Amount in INR millions, unless otherwise stated)

For the purpose of calculating diluted earnings per share, the net profit or loss for the year attributable to equity shareholders after taking into account the after income tax effect of interest and other financing costs associated with dilutive potential equity shares and the weighted average number of additional equity shares that would have been outstanding assuming the conversion of all dilutive potential equity shares.

(xv) Segment reporting

The Group has identified "Cash Logistics Service" as a reportable segment based on the manner in which the operating results are reviewed by the Chief Operating Decision Maker.

(xvi) Cash Flow Statement

Cash flow statement is prepared in accordance with the indirect method prescribed in Ind AS 7 'Statement of Cash Flows'. Cash flows are reported using the indirect method, whereby profit/ (loss) before tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. Cash flow for the year is classified by operating, investing and financing activities.

(xvii) Rounding of amount

Amount disclosed in the consolidated financial statement and notes have been rounded off to the nearest million as per the requirements of schedule III, unless otherwise stated.

(Amount in INR millions, unless otherwise stated)

Note 4 (a). - Property Plant and Equipment

Description	Building*	Office equipments	Vault & lockers	Computers	Furniture & fixtures and Electrical fittings	Motor vehicles	Total
Gross block (Cost/Deemed cost)							
As at April 01, 2023	39.98	63.06	16.18	18.44	41.29	89.49	268.44
Additions during the year	75.05	14.76	0.69	3.16	2.00	168.45	264.11
Deletions during the year	-	0.38	-	-	-	-	0.38
As at March 31, 2024	115.03	77.44	16.87	21.60	43.29	257.94	532.17
Accumulated Depreciation							
As at April 01, 2023	29.67	37.45	10.41	11.11	14.31	25.30	128.25
Charge for the period	16.53	10.15	1.82	4.10	4.24	23.15	59.99
Deletions during the period	-	0.38	-	-	-	-	0.38
As at March 31, 2024	46.20	47.22	12.23	15.21	18.55	48.45	187.86
Net Book Value							
As at March 31, 2024	68.83	30.22	4.64	6.39	24.74	209.49	344.31

*Building represents leased premises capitalized as Right of Use asset as per Ind AS 116 - Leases

1.1. Following are the changes in the carrying value of ROU:

Description	For the year ended March 31, 2024
Opening balance	10.31
Add: Additions during the year	75.05
Less: Depreciation for the year	16.53
Closing balance	68.83

Note 4 (b) - Capital-Work-in Progress (CWIP):

Description	For the year ended March 31, 2024
Opening balance	19.39
Add: Additions	229.70
Less: Deletions	235.89
Closing balance	13.20

CWIP aging schedule

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	13.20	-	-	-	13.20
Projects temporarily suspended	-	-	-	-	-

Notes to Consolidated financial statements for the year ended March 31, 2024

(Amount in INR millions, unless otherwise stated)

Note 5 - Intangible Assets

Particulars	Software
Gross block (Cost/Deemed cost)	
As at April 01, 2023	127.85
Additions during the year	5.97
Deletions during the year	-
As at March 31, 2024	133.82
Accumulated Amortization	
As at April 01, 2023	37.88
Charge for the year	16.72
Deletions during the year	-
As at March 31, 2024	54.60
Net Book Value	
As at March 31, 2024	79.22

Note 6 - Financial Assets - Non Current

(i) Other Financial Assets

Particulars	As at March 31, 2024
Rental Deposit	8.42
Bank Balances with maturity period more than 12 months*	59.94
Insurance claim receivable	3.90
Total	72.26

* March 31, 2024 - ₹ 54.94 under lien with banks for issue of guarantees

Note 7 - Deferred Tax Assets / (Liabilities)

7.1 Recognised Deferred Tax Assets and Liabilities

Deferred tax assets and liabilities are attributable to the following:

Particulars	As at March 31, 2024
Deferred Tax Liability	
Right of Use Assets	17.33
Property, Plant and Equipment	2.30
Sub Total	19.63
Deferred tax Assets	
Property, Plant and Equipment	9.31
Unabsorbed Losses	25.85
Provision for Bad and Doubtful Debts	6.86
Employee Benefits	3.51
Lease Liability (ROU Assets)	17.75
Sub Total	63.28
Net Deferred Tax Assets	43.65

(Amount in INR millions, unless otherwise stated)

Movement in Deferred Tax balances

Particulars	As at March 31, 2024
Opening balance	31.11
Recognised in Statement of Profit & Loss	11.33
Recognised in Other Comprehensive income	1.21
Total	43.65

7.2 Tax Recognised in Other Comprehensive Income

Particulars	As at March 31, 2024
Defined benefit plan Actuarial Gains (Losses)	1.21
Total	1.21

7.3 Reconciliation of Effective Tax Rates

Particulars	As at March 31, 2024
Profit Before Tax	606.27
Computed Expected Tax	152.59
Tax effect of:	
Non-deductible expenses & Deemed income	18.77
Deductions	(10.19)
Current tax expenses for the year	161.17

The Company has opted for tax under Section 115BAA and hence the effective tax rate applied is 25.168% and the rate of tax applied is 25.168% whereas, the subsidiary's rate of income tax adopted is 26%

Note 8 - Non Current Tax Asset (Net)

Particulars	As at March 31, 2024
Tax payments pending adjustment	13.56
Total	13.56

Note 9 -Other Non Current Assets

Particulars	As at March 31, 2024
Capital Advances	9.33
Taxes paid under dispute	0.09
Total	9.42

Note 10 - Inventories

Particulars	As at March 31, 2024
Lower of Cost and Net Realisable Value	
Stock in Trade	1.90
Stock with third party	
- Related Party	4.69
- Others	2.02
Total	8.61

Notes to Consolidated financial statements for the year ended March 31, 2024

(Amount in INR millions, unless otherwise stated)

Note 11 - Trade Receivables

Particulars	As at March 31, 2024
Trade Receivables	
Trade Receivable considered Good - Secured	-
Trade Receivable considered Good - Unsecured	725.28
Have Significant increase in Credit Risk	73.07
Credit impaired	-
	798.35
Less:	
Impairment for Trade Receivable under expected credit loss model	27.24
Total	771.11

Notes

11.1. Movement in expected credit loss allowance of trade receivable

Particulars	As at March 31, 2024
Balance at the beginning of the period/year	20.19
Additions during the year	20.65
Written off during the year	(13.60)
Balance at the end of the period/year	27.24

11.2. Trade Receivables ageing schedule

As at March 31, 2024

Particulars	Outstanding for following periods from due date of payment					Total
	Not Due / Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables - considered good	345.54	1.86	0.15	-	-	347.55
(ii) Undisputed Trade receivables - which have significant increase in credit risk	-	-	71.57	0.75	-	72.32
(iii) Undisputed Trade receivables - credit impaired	-	-	-	-	-	-
(iv) Disputed Trade receivables - considered good	-	-	-	-	-	-
(v) Disputed Trade receivables - which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade receivables - credit impaired	-	-	-	-	-	-
Unbilled Dues (Not Due)	378.48	-	-	-	-	378.48
Total	724.02	1.86	71.72	0.75	-	798.35

(Amount in INR millions, unless otherwise stated)

Note 12 - Cash and Cash Equivalents

Particulars	As at March 31, 2024
i) Balances with Banks	
- In current accounts	151.73
- In deposit accounts (upto 3 months)*	91.50
- In dividend accounts	0.08
ii) Cash on Hand	0.72
iii) Fund relating to cash management activities	1,057.12
Total	1,301.15

* 31/03/2024 - ₹ 36.43 Mn under lien with banks for issue of guarantees.

Fund relating to cash management activities (Refer note below)

Particulars	As at March 31, 2024
Cash (Refer Note no (ii))	975.82
Bank	3,538.42
Total	4,514.24
Less : Payable to customer	(3,457.12)
Total (Net)	1,057.12

Note:

- (i) Funds relating to cash management activity represents the net funds parked by the company in the cash management activity.
- (ii) Includes cash-in-transit with cash executives - March 31, 2024 - INR 617.90 Million

Note 13 - Bank balances other than note 12

Particulars	As at March 31, 2024
In deposits account with maturity period more than 3 months but less than 12 months from the balance sheet date*	340.57
Total	340.57

* 31/03/2024 - ₹ 235.05 Mn under lien with banks for issue of guarantees.

Note 14 - Other Current Financial Assets

Particulars	As at March 31, 2024
Unsecured, Considered Good	
Loans and Advances	2.06
Accrued Interest on fixed deposits	14.48
Other receivables	19.37
Less: Provision for impairment	(0.02)
Total	35.89

Notes to Consolidated financial statements for the year ended March 31, 2024

(Amount in INR millions, unless otherwise stated)

Note 15 - Other Current Assets

Particulars	As at March 31, 2024
Unsecured Considered Good	
Rental Deposits	18.67
Security deposit	5.79
Balance with Government Authorities	41.56
Prepaid Expenses	31.20
Advances to Suppliers/ Expenses	1.40
Total	98.62

Note 16 - Equity Share Capital

Particulars	As at March 31, 2024
<u>Authorised Share Capital</u>	
Equity share capital	120.00
120,000,000 equity shares of ₹ 1/- each	
Total	120.00
<u>Issued, Subscribed And Fully Paid Up</u>	
Equity share capital	
10,67,07,906 shares of ₹ 1/- each fully paid up	106.71
Total	106.71

Note 16.1 Terms / Rights attached to Equity Shares

The Company has only one class of equity shares having a par value of INR. 1/- per share. The holders of the equity shares are entitled to receive dividends as declared from time to time, and are entitled to voting rights proportionate to their share holding at the meetings of shareholders.

In the event of liquidation of the Company, the holders of the equity shares will be entitled to receive the remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

Note 16.2 Details of Shareholders Holding more than 5% shares in the Company

Particulars	As at March 31, 2024 Nos.
Col. David Devasahayam	5,22,35,575
Dr. (Mrs.) Renuka David	85,00,000
Unit Trust of India Investment Advisory Services Limited A/C Ascent India Fund III	1,23,69,954
Total	7,31,05,529

As per records of the company, including its register of shareholders/members and other documents received from shareholders regarding beneficial interest, the above shareholding represents both legal and beneficial ownership of shares.

Disclosure of shareholding of Promoters

Particulars	As at March 31, 2024	
	No of Shares	% of Total Shares
Col. David Devasahayam	5,22,35,575	48.95%
Dr. (Mrs.) Renuka David	85,00,000	7.97%

(Amount in INR millions, unless otherwise stated)

Note 16.3 Dividend

The Board at its meeting held on 23rd May 2024, declared a Final Dividend of ₹ 2.50 per share (250%) for the financial year 2023-24.

Note 16.4 Shares issued for consideration other than cash, bonus issues and shares bought back in the preceeding 5 years:

Particulars	As at March 31, 2023	As at March 31, 2022	As at March 31, 2021	As at March 31, 2020	As at March 31, 2019
	Nos.	Nos.	Nos.	Nos.	Nos.
Shares issued for consideration other than cash	Nil	Nil	Nil	Nil	Nil
Bonus shares issued	Nil	89,34,120	Nil	Nil	Nil
Shares bought back	Nil	Nil	85,090	Nil	Nil

Note 16.5 The Company went public with its Initial Public Offer (IPO) during December 2022, pursuant to which 54,54,546 shares of ₹ 1/- each (premium of ₹ 98 per share) were allotted on 2nd January, 2023 as under

Date of Allotment	No of Shares	Share Capital	Securities Premium	Total
January 02, 2023	54,54,546	5.46	534.55	540.01

The Company's share got listed in the National Stock Exchange (NSE) and Bombay Stock Exchange (BSE) on 4th January, 2023

Note 17 - Long Term - Borrowings

Particulars	As at March 31, 2024
Non Current - Unsecured	
Term loan	
- From Kerala Startup Mission	0.67
Less: Current Maturities of Long term borrowings	(0.50)
Total	0.17

17.1 Terms and Security:

Term loan from Kerala Start-up Mission is repayable in 36 equated monthly installment at the interest rate of 6%.

Note 18 - Lease Liabilities

Particulars	As at March 31, 2024
Lease Liabilities	70.52
Less: Current Maturities of Lease Liability	(14.23)
Total	56.29

Note 19 - Provisions

Particulars	As at March 31, 2024
Provision for employee benefits:	
Gratuity Payable	1.20
Total	1.20

Notes to Consolidated financial statements for the year ended March 31, 2024

(Amount in INR millions, unless otherwise stated)

Note 20 - Short Term Borrowings

Particulars	As at March 31, 2024
Secured Demand Loans from Banks (Refer note 20.1 below)	255.84
Current maturities of long term borrowings (Refer note 17)	0.50
Total	256.34

20.1 Terms and conditions of borrowings

Name of lender	Facility and Limit	Rate of Interest	Repayment Terms and Security details
Standard Chartered Bank	Working Capital - ₹ 400 Million	One month MCLR, applicable on the interest reset date, payable on daily o/s balances under the OD Facility	1. Repayable on demand 2. pari-passu charge on entire current asset of the company
Yes Bank	Cash Credit - ₹ 300 Million	3 months - 0.05% over and above YBL months MCLR	1. Repayable on demand 2. pari-passu charge on entire current asset of the company
Axis Bank*	Cash Credit - ₹ 150 Million	To be mutually agreed	1. Repayable on demand 2. pari-passu charge on entire current asset of the company

*Sanctioned on February 06, 2024 but not utilised during the Financial year 2023-24

Note 21 - Lease Liability

Particulars	As at March 31, 2024
Current maturities of Lease Liability (Refer Note 18)	14.23
Total	14.23

Note 22 - Trade Payables

Particulars	As at March 31, 2024
Trade Payables (Refer Notes below)	
- Dues to Micro and Small Enterprises	7.23
- Others	9.73
Total	16.96

Notes:

22.1 Trade Payables ageing schedule

As at March 31, 2024

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) Micro and Small Enterprises	7.23	-	-	-	7.23
(ii) Others	8.64	1.09	-	-	9.73
(iii) Disputed Dues - Micro and Small Enterprises	-	-	-	-	-
(iv) Disputed Dues - Others	-	-	-	-	-
Unbilled Dues	-	-	-	-	-
Total	15.87	1.09	-	-	16.96

(Amount in INR millions, unless otherwise stated)

22.2 Details required under MSME Act, 2006

Particulars	For the year ended March 31, 2024
a) Principal amount remaining unpaid to the supplier at the end of each accounting year	7.23
b) Interest due thereon (a) and remaining unpaid to supplier at the end of each accounting year	0.03
c) Amount of Interest paid by the buyer in terms of Sec.16 of MSME Act, 2006 along with the amount of the payment made to the supplier beyond the appointed day during each accounting year;	-
d) The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSME Act, 2006;	0.13
e) The amount of interest accrued and remaining unpaid at the end of each accounting year; and	0.16
f) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest due above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under Sec.23 of MSME Act, 2006	1.43

This information has been given in respect of such vendors to the extent they could be treated as 'Micro and Small Enterprises' on the basis of information available with the Company on which the Auditors have relied upon.

Note 23 - Other Financial Liabilities

Particulars	As at March 31, 2024
Payable to Employees	61.44
Interest payable	0.88
Creditors for Capital Expenses	0.13
Interest payable to MSME	1.43
Security Deposits received	3.24
Dashboard balance	43.08
Dividend payable	0.08
Creditors for Expenses	115.77
Total	226.05

Note 24 - Other Current Liabilities

Particulars	As at March 31, 2024
Statutory Liabilities	28.88
Total	28.88

Note 25 - Provisions

Particulars	As at March 31, 2024
Provision for employee benefits:	
Gratuity Payable	12.72
Total	12.72

Note 26 - Revenue From Operations

Particulars	For the year ended March 31, 2024
Commission	3,845.42
Sale of Products	0.88
Income from Services rendered	16.86
Total	3,863.16

Notes to Consolidated financial statements for the year ended March 31, 2024

(Amount in INR millions, unless otherwise stated)

Information about major customers

The Company primarily operates in one business segment – Cash Management Services. Further there is no reportable Geographical segment.

The Company has derived revenues from customers which amounts to more than 10 per cent of Company's revenues. The details are given below:

As on March 31, 2024

Number of Customers	Revenue	% on Total Revenue
3	1,592.75	41.23%

Note 27 - Other Income

Particulars	For the year ended March 31, 2024
Interest on fixed deposit	49.86
Interest - Others	0.67
Profit on sale of fixed asset	0.38
Provision no longer required	6.16
Liabilities Written Back	0.04
Miscellaneous Income	0.37
Total	57.48

Note 28 - Purchase of Stock-in-trade

Particulars	For the year ended March 31, 2024
Device Purchase	14.25
Total	14.25

Note 29 - Changes in inventories of stock-in-trade

Particulars	For the year ended March 31, 2024
Opening Stock	-
Closing Stock	(6.79)
Total	(6.79)

Note 30 - Employee Benefits Expenses

Particulars	For the year ended March 31, 2024
Salaries, Wages and Bonus	665.10
Contribution to Provident and Other Funds (Refer note 35)	61.08
Staff Welfare Expenses	14.19
Total	740.38

Note 31 - Finance Cost

Particulars	For the year ended March 31, 2024
Interest on:	
- Borrowings	6.68
- Others	4.68
Other borrowing cost	2.29
Total	13.65

(Amount in INR millions, unless otherwise stated)

Note 32 - Depreciation and Amortisation Expenses

Particulars	For the year ended March 31, 2024
Depreciation / Amortisation Expenses	
- Tangible Assets	57.74
- Intangible Assets	8.78
Total	66.52

Note 33 - Other expenses

Particulars	For the year ended March 31, 2024
Service Charge expenses	999.08
Rent	
- Building	45.25
- Vehicles and generators	153.84
- Computers and accessories	26.75
Rates and taxes	1.73
Contract Charges - Guards & Drivers	404.24
Contract expenses - Cash Van	307.00
Technical Service Support	0.55
Insurance	56.28
Consumables	7.68
Conversion charges	15.64
Cash loss in transit	11.39
Bank Charges	188.42
Legal and professional charges	38.74
Power and fuel	43.18
Repairs and maintenance	
- Buildings	3.05
- Computers	3.67
- Vehicles	5.69
- Others	6.33
Travelling and Conveyance	23.55
Communication expenses	25.07
Printing and stationery	48.25
Office maintenance	11.38
Commission expenses	2.83
Payment made to auditors	
- For Statutory Audit	4.10
- For Expenses	0.17
Provision for bad & doubtful debts	20.67
Bad debts written off	7.21
Miscellaneous expenses	24.62
Total	2,486.36

Notes to Consolidated financial statements for the year ended March 31, 2024

(Amount in INR millions, unless otherwise stated)

Note 34 - Basic and Diluted EPS

The earnings and weighted average number of ordinary shares used in the calculation of EPS is as follows:

Particulars	For the year ended March 31, 2024
Profit of the Company for the year	444.59
Earnings used in calculation of basic and diluted earnings per share (A)	444.59
Weighted average number of ordinary shares for the purpose of basic earnings per share (B)	10,67,07,906
Weighted average number of ordinary shares for the purpose of diluted earnings per share (c.)	10,67,07,906
Basic EPS = (A/B) (Face Value of ₹ 1 per share) (in INR)	4.17
Diluted EPS = (A/C) (Face Value of ₹ 1 per share) (in INR)	4.17

Note 35 - Employee Benefits

Defined contribution plan

Year ended March 31, 2024 the Company contributed the following amounts to defined contribution plans:

Particulars	As at March 31, 2024
Provident Fund and Employees' Family Pension Scheme	41.83
Employees' State Insurance Corporation	10.04
Total	51.87

Defined benefit plan

As per the payment of Gratuity Act, 1972, the Company has a defined benefit gratuity plan. Every employee who has completed five years or more of service gets a gratuity on departure at 15 days' salary (last drawn salary) for each completed year of service. The scheme of the Company is funded with an insurance company in the form of a qualifying insurance policy. Management aims to keep annual contribution relatively stable at such a level such that no plan deficits will arise. The Company has purchased an insurance policy, which is a year-on-year cash accumulation plan in which the interest rate is declared on yearly basis and is guaranteed for a period of one year. The insurance Company, as part of the policy rules, makes payment of all gratuity outgoes happening during the year (subject to sufficiency of funds under the policy). The policy, thus, mitigates the liquidity risk. However, being a cash accumulation plan, the duration of assets is shorter compared to the duration of liabilities. Thus, the Company is exposed to movement in interest rate (in particular, the significant fall in interest rates, which should result in a increase in liability without corresponding increase in the asset). The subsidiary company has not funded its obligation towards the gratuity liability.

The following table summarizes the components of net benefit expense recognized in the Statement of Profit and Loss and the funded status and amounts recognized in the balance sheet for the gratuity plans of the Company.

Statement of Profit and Loss- Net employee benefits expense (recognized in employee cost)

Particulars	As at March 31, 2024
Current Service Cost	9.16
Expense recognised in statement of profit and loss	9.16

Net employee benefits expense (recognised in Other Comprehensive Income):

Particulars	As at March 31, 2024
Actuarial gains/losses	
Experience variance (i.e actual experience vs assumptions)	4.23
Return on plan assets, excluding amount recognised in net interest expense	0.57
Components of defined benefit cost recognised in other comprehensive income	4.80

(Amount in INR millions, unless otherwise stated)

Details of provision and fair value of plan assets

Particulars	As at March 31, 2024
Present value of obligation	56.22
Fair value of plan asset	42.29
Net Liability	13.93

Changes in present value of obligation

Particulars	As at March 31, 2024
Present value of obligation at the beginning of the year	41.19
Current service cost	9.61
Interest expense	2.91
experience variance (i.e actual experience vs assumptions)	4.22
Benefits paid	(1.71)
Present value of obligation at the end of the year	56.22

Changes in the fair value of plan asset are as follows:

Particulars	As at March 31, 2024
Fair value of plan assets at the beginning	41.27
Adjustment to Opening balance	-
Investment Income	1.24
Contributions made:	0.35
Return on plan assets except amount recognised as net Interest expense	(0.57)
Fair value of plan assets at the end	42.29

The following is the maturity profile of the Company's defined benefit obligation

Particulars	Holding	Subsidiary
Weighted average duration (based on discounted cash flows)(in years)	17.40	4.90

The principal assumptions used in determining gratuity benefit obligations for the Company's plan are shown below

Particulars	Holding	Subsidiary
Discount Rate	7.21%	7.21%
Salary growth rate	5.00%	9.00%
Employee attrition rate	3.00%	20.00%

The overall expected rate of return on assets is determined based on the market prices prevailing on that date, applicable to the period over which the obligation is to be settled.

A quantitative sensitivity analysis for the significant assumptions on defined benefit obligation as at March 31, 2024

Particulars	Holding		Subsidiary	
	As at March 31, 2024		As at March 31, 2024	
	Decrease in assumption (in %)	Increase in assumption (in %)	Decrease in assumption (in %)	Increase in assumption (in %)
Discount Rate (0.50% movement)	11.8	(9.90)	6.90	(6.20)
Salary Growth Rate (0.50% movement)	(10.20)	11.9	(6.20)	6.70
Attrition Rate (0.50% movement)	(2.20)	1.9	3.40	(3.30)

Notes to Consolidated financial statements for the year ended March 31, 2024

(Amount in INR millions, unless otherwise stated)

The sensitivity analysis above have been determined based on a method that extrapolates the impact on define benefit obligation as a result of reasonable changes in key assumptions occurring at the end of reporting period.

Expected maturity analysis of the defined benefit plans in future years

Particulars	As at March 31, 2024
Within one year	2.57
Between 1 year to 5 years	25.50
Between 5 years to 10 years	129.74

Note 36 - Leases

In case of assets taken on lease:

The Company has taken office premises, vehicles and computers under operating lease agreements, which expire at various dates. These agreements are generally renewable by mutual consent. Some of the lease agreements for premises have a lock in period of 3 years and price escalation clause. ROU asset for long term leases has been recognised with corresponding credit to Lease liability.

Details relating to the leases of the company are as follows:

a) The following is the break-up of current and non-current lease liabilities as at March 31, 2024

Particulars	As at March 31, 2024
Non-current Lease Liabilities	56.29
Current Lease Liabilities	14.23

b) Following are the changes in carrying value of Lease liabilities.

Particulars	As at March 31, 2024
Balance as at the beginning of the year	11.13
Additions	75.05
Finance cost accrued during the year	2.99
Payment of lease liabilities	(18.65)
Balance as at the end of the year	70.52

Note: There are no lease concessions for the long term leases of the company.

c) Following amounts were recognized as expense:

Particulars	As at March 31, 2024
Depreciation of right of use assets*	16.53
Expense relating to short term leases**	226.27
Interest on lease liabilities	2.99
Total amount recognized in statement of Profit & Loss	245.79

* Includes amortisation of present value difference on fair valuation of lease deposit

** Includes office premises, vehicles and computers

d) Maturity analysis of lease liabilities under Ind AS 116 on an undiscounted basis

Particulars	As at March 31, 2024
Within one year	14.23
After one year but not more than 5 years	46.39
More than five years	9.90
Total	70.52

(Amount in INR millions, unless otherwise stated)

e) Following is the movement in Right of Use Asset

Description	As at March 31, 2024
Opening Balance	10.31
Add : Additions during the year	75.05
Less: Depreciation for the year	16.53
Closing Balance	68.83

The incremental borrowing rate applied to lease liabilities is 9.60% and 9.75%

The outflow on account of lease liabilities for the period ended March 31, 2024 - 19.39 Mn.

Note 37 - Related party disclosures**Key Managerial Personnel**

- Col. David Devasahayam, Chairman and Managing Director
- Dr. (Mrs) Renuka David, Whole-Time Director
- Mr. Vasanthakumar A.P., Nominee Director
- Mr. T V Venkataramanan, Chief Financial Officer
- Mr. Nithin Tom, Company Secretary (from June 01, 2023)
- Ms. K. Jaya Bharathi, Company Secretary (upto May 31, 2023)
- Ms. Jayanthi, Independent Director
- Lt. Gen. Devraj Anbu, Independent Director
- Mr. Ashok Kumar Sarangi, Independent Director
- Ms. Nimisha Joseph Vadakkan, Managing Director*
- Mr. Jimmin James Kurichiyil, Director*
- Mr. Shashank Narayan Naidu, Director*
- Mr. Alexander David, Director*

- Mr. Sunder Raj Fernando, Chief Financial Officer*

Directors and Chief Financial Officer of Subsidiary Companies*Enterprises owned or significantly influenced by Key Management Personnel or their Relatives**

- Radiant Protection Force Private Limited
- Radiant Integrity Techno Solutions Private Limited
- Radiant Medical Services Private Limited
- Renuka Management Services LLP
- Radiant Foundation
- Radiant Content Creations Private Limited
- Radiant Business Solutions Private Limited

Significant shareholderUnit Trust of India Investment Advisory Services Limited A/C
Ascent India Fund III**Transactions with Key Managerial Persons (KMP)**

Name of key Managerial Persons	Nature of Transaction	For the year ended March 31, 2024
Col. David Devasahayam	Remuneration	20.00
	Dividend paid	104.47
Dr. Renuka David	Remuneration	3.60
	Dividend paid	17.00
Ms. Jayanthi	Sitting Fees	0.61
Lt. Gen. Devraj Anbu	Sitting Fees	0.58
Mr. Ashok Kumar Sarangi	Sitting Fees	0.52
Col. Benz Jacob	Remuneration	3.50
Mr. Cyrus Shroff	Remuneration	7.16
Mr. Karthik Sankaran	Remuneration	3.60
Mr. T V Venkataramanan	Remuneration	8.00
Ms. Nimisha Joseph Vadakkan	Remuneration	0.81
Mr. Jimmin James Kurichiyil	Remuneration	2.22
	Loan obtained /repaid (net)	(0.03)
Mr. Nithin Tom	Remuneration	1.43
Ms. K. Jaya Bharathi	Remuneration	0.20

Notes to Consolidated financial statements for the year ended March 31, 2024

(Amount in INR millions, unless otherwise stated)

Outstanding Balances of Key Managerial Persons

Name of key Managerial Persons	Nature of transactions	As at March 31, 2024
Remuneration Payable		
Col. David Devasahayam	Remuneration payable	(1.00)
Dr. Renuka David	Remuneration payable	(0.19)
Ms. Jayanthi	Sitting Fees payable	(0.03)
Lt. Gen. Devraj Anbu	Sitting Fees payable	(0.03)
Mr. Ashok Kumar Sarangi	Sitting Fees payable	(0.05)
Col. Benz Jacob	Remuneration payable	(0.24)
Mr. Cyrus Shroff	Remuneration payable	(0.06)
Mr. Karthik Sankaran	Remuneration payable	(0.23)
Ms. Nimisha Joseph Vadakkan	Remuneration payable	(0.09)
Mr. Jimmin James Kurichiyil	Remuneration payable	(0.16)
Mr. T V Venkataramanan	Remuneration payable	(0.38)
Mr. Nithin Tom	Remuneration payable	(0.10)

Enterprises owned or significantly influenced by Key Management Personnel or their Relatives and Other Related Parties:

Transactions during the year/period

Sl. No.	Name of Related Party	Nature of Transaction	For the year ended March 31, 2024
Services Received			
1	Radiant Protection Force Private Limited	Contract Charges - Guards & Drivers	387.30
		Contract expenses - Cash Van	303.41
		Rent - Vehicles & Generators	92.69
		Rent - Buildings	9.34
		Purchase	1.00
2	Radiant Foundation	Donation	10.76
3	Unit Trust of India Investment Advisory Services Limited A/C Ascent India Fund III	Dividend paid	24.74
4	Mr. Alexander David	Remuneration	1.80

Outstanding Balances

Sl. No.	Name of Related Party	Nature of Balance	As at March 31, 2024
1	Radiant Protection Force Private Limited	Expenses payable	(3.04)
		Rental Deposit	7.00
2	Mr. Alexander David	Remuneration payable	(0.13)

Note 38 - Contingent Liabilities

Claims against the Company not acknowledged as debts

Nature of Statute	As at March 31, 2024
Income Tax related matters	6.82
Service tax & GST related matter*	0.92
Total	7.74

*Against which INR 0.084 million paid on 13-05-2019 and 0.003 million paid on 30-01-2024 under dispute and included in other non current assets (Note 9).

Capital commitments - ₹ 20.47 million

(Amount in INR millions, unless otherwise stated)

Note 39 - Corporate Social Responsibility**1. Gross amount required to be spent:**

Particulars	For the year ended March 31, 2024
Prescribed CSR expenditure	12.09

2. Amount spent for the period/years ended:

Particulars	For the year ended March 31, 2024
Construction / acquisition of any asset	-
Other than above*	12.10

* Includes Donation of March 31, 2024 - ₹ 10.76 Mn to Radiant Foundation (Related Party- Refer Note 37)

Note 40 - Financial Instruments Categories and Fair Value Hierarchy**a) Financial Instruments by Categories**

The carrying value and fair value measurement of financial instruments by categories were as follows:

Particulars	As at March 31, 2024		
	Amortized Cost	*FVTPL	#FVTOCI
Financial Assets:			
Non- Current Financial Assets	72.26	-	-
Current Trade Receivables	771.11	-	-
Cash & Cash Equivalents	1,301.15	-	-
Other Bank Balances	340.57	-	-
Other Financial Assets	35.89	-	-
Financial Liabilities:			
Long term Borrowings	0.17	-	-
Non Current - Lease Liability	56.29	-	-
Short Term Borrowings	256.34	-	-
Current - Lease Liability	14.23	-	-
Trade Payables	16.96	-	-
Other Financial Liabilities	226.05	-	-

The management assessed that cash and cash equivalents, trade receivables, trade payables, and other current financial assets and financial liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments. Further the difference between carrying amount and fair value of insurance receivables, deposit measured at amortised cost is not significantly different in each of the year presented.

*Financial Assets/ Liabilities at fair value through profit or loss

#Financial Assets/ Liabilities at fair value through OCI

b) Fair Value Hierarchy

- **Level 1** - Quoted prices (unadjusted) in active markets for identical Assets or Liabilities.
- **Level 2** - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- **Level 3** - Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

Valuation Technique used to determine Fair Value:

Specific valuation techniques used to value financial instruments include:

Use of quoted market prices for Listed instruments

For the year ended March 31, 2024 there are no financial assets under the categories FVTOCI or FVTP&L

Notes to Consolidated financial statements for the year ended March 31, 2024

(Amount in INR millions, unless otherwise stated)

Note 41 - Risk Management

Financial Risk Management

The company is exposed to Interest rate risk, Credit risk, Collection risk and liquidity risk. Given the nature of operations, the company does not face any forex risk, commodity risk and other market risk aspects. The company has assigned the responsibility of managing these risks with the respective division heads as stated below.

Market Rate - Interest Rates

The company does not have any term loans with variable interest rate. Long term borrowings, in the nature of vehicle loans, are of fixed interest rate, and the extent of such borrowings are less than 5% of the networth of the company. Hence the company does not face any significant market risk in relation to interest rate volatility. Cash credit limits, to the extent of ₹ 850 million are variable rate borrowings, subject to periodic interest rate revision. The Company manages its CC limit utilisation judiciously to minimise interest outgo. This risk is managed by GM - Finance.

Credit Risk

The company is highly underleveraged with zero net debt (total debt minus free cash) as on March 31, 2024. Hence credit risk of the company is very healthy and risk of default is negligible. This risk is managed by Managing Director.

Trade Receivable

Over 92% of the clients of the company are highly rated banks and financial institutions, with no history of defaults. Hence, credit risk on the trade receivables are negligible. The company takes adequate precaution in terms of evaluation of the creditworthiness of its direct clients. The track record of collection of Trade Receivables has been very healthy. The company also has a practice of obtaining confirmation on service provided from most of its clients before invoicing, and hence risk of subsequent non-collection is negligible. This risk is managed by Head - Business Development for new clients, and Head - Billing for the existing clients.

The following table provides information about the exposure to credit risk and expected credit loss for trade receivables:

Particulars	March 31, 2024		
	Gross carrying amount	Weighted average loss rate	Loss allowance
< 90 days	715.75	0.66%	4.74
90 to 180 days	8.27	0.85%	0.07
181 to 365 days	1.86	2.32%	0.04
> 365 days	72.47	30.90%	22.39
Total	798.35		27.24

The details of receivable balance from customers having more than 5% of total receivables for each reporting period are given below:

As on March 31, 2024

Number of Customers	Trade Receivable Outstanding	% on Total Trade Receivable
7	571.66	71.61%

Liquidity risk

The company has cash credit limit of Rs. 850 million. The company is also highly underleveraged and also has sufficient drawing power in its net current assets, to enhance its borrowing capacity at short notice, if required. Hence liquidity risk faced by the company is negligible. This risk is managed by the GM - Finance.

The table below provides details regarding the contractual maturities of significant financial liabilities as at March 31, 2024:

Particulars	On Demand	Within 12 months	1 to 5 years	More than 5 years	Total
Borrowings	255.84	0.50	0.17	-	256.51
Trade payables	-	15.87	1.09	-	16.96
Other Financial liabilities	-	226.05	-	-	226.05
Lease Liability	-	14.23	46.39	9.90	70.52
Total	255.84	256.65	47.65	9.90	570.04

Capital management

During the financial year 2022-23 the Company issued fresh issue of 54,54,546 equity shares in the of Rs. 1/- each at a premium of Rs. 98 /- per share in the Initial Public Issue (IPO). The promoter Col. David Devasahayam and the investor Ascent Capital sold 64,86,856 and 1,47,35,575 share respectively in the Offer for Sale (OFS) portion of the IPO.

Note 42 - Additional information to be disclosed as required under Schedule III to the Companies Act, 2013 of all enterprises consolidated:

Name of the entity in the group	March 31, 2024							
	Net assets i.e., total assets minus total liabilities		Share in profit		Share in other comprehensive income(OCI)		Share in total comprehensive income	
	As % of consolidated net asset	Amount	As % of consolidated profit	Amount	As % of consolidated OCI	Amount	As % of total comprehensive income	Amount
Parent								
Radiant Cash Management Services Limited	96.55%	2442.74	101.54%	454.41	94.20%	(3.25)	101.60%	451.16
Subsidiaries								
Aceware Fintech Services Private Limited	3.68%	93.21	(2.19%)	(9.79)	9.86%	(0.34)	(2.28%)	(10.13)
Acemoney Payment Solutions Private Limited	0.02%	0.43	(0.01%)	(0.03)	-	-	(0.01%)	(0.03)
Non-controlling asset	(0.25%)	(6.41)	0.65%	2.92	(4.06%)	0.14	0.69%	3.06
Total	100.00%	2529.97	100.00%	447.51	100.00%	(3.45)	100.00%	444.06

Note 43 - Disclosure under Ind AS 7 - Statement of Cash flows

Reconciliation of liabilities from financing activities:-

(i) Long Term Borrowings (Including Current maturities)

As at March 31, 2024

Particulars	Opening balance	Proceeds	Repayments	Closing balance
Term Loan from Bank	14.08	0.32	(13.73)	0.67
Total	14.08	0.32	(13.73)	0.67

(ii) Lease Liabilities

As at March 31, 2024

Particulars	Opening balance	Proceeds	Repayments	Closing balance
Lease Liabilities	11.13	74.54	(15.15)	70.52
Total	11.13	74.54	(15.15)	70.52

Notes to Consolidated financial statements for the year ended March 31, 2024

(iii) Short Term Borrowings

As at March 31, 2024

Particulars	Opening balance	Net proceeds / repayment	Closing balance
Working capital facilities	265.36	(9.52)	255.84
Total	265.36	(9.52)	255.84

Note 44

As stated in Note 1.2 and 16.5, the Company has completed its Initial Public Offer ("IPO") of 26,676,977 Equity Shares of face value of Re. 1 each. The IPO consists of fresh issue of 5,454,546 Equity Shares by the Company and an offer for sale of 21,222,431 Equity Shares by the selling shareholders as detailed in the prospectus. The fresh issue of the Company has been subscribed at ₹ 99 per Equity Share (including securities premium of ₹ 98 per Equity Share) aggregating to ₹ 540.00 millions (shares allotted on 2nd January, 2023) and the offer for sale of 21, 222,431 Equity Shares of Re. 1 each were subscribed at ₹ 2,026.41 millions.

(Amount in INR millions, unless otherwise stated)

The net proceeds and its utilisation as per the objects of the offer is as under:

Particulars/ Objects	Total Amount in millions	Modified allocation**	Utilised in FY 2022-23	Utilised in FY 2023-24	Total amount utilised upto FY 2023-24	Balance to be utilised for the remaining part of FY 2024-25
Funding working capital requirements	200.00	200.00	100.00	100.00	200.00	-
Funding of capital expenditure requirements for purchase of specially fabricated armoured vans	254.80	235.33	28.39	206.94	235.33	-
General corporate purposes	37.72	58.29	-	34.02	34.02	24.27
Total Net Proceeds	492.52*	493.62	128.39	340.96	469.35	24.27

* Net of GST

** During the quarter ended March 31, 2024, the Company completed the purchase of 220 nos. of specially fabricated armoured vans, amounting to ₹ 235.33 million (including the amount to be paid to vendors) resulting in a saving of ₹ 19.47 million on account of better negotiations with the vendors. In addition, there is a saving of ₹ 1.10 million (in the Companies share of IPO expenses) after actualisation. The Company has allocated both the savings amounting to ₹ 20.57 million to General Corporate purposes.

The Company's shares were listed in the National Stock Exchange (NSE) and Bombay Stock Exchange (BSE) on 4th January 2023.

Note 45

The Company is in the process of reconciling the monthly returns filed under the Central Goods and Services Tax Act, 2017 ("CGST Act"), Integrated Goods and Services Tax Act, 2017 ("IGST Act") and other relevant States Goods and Services Tax Acts (SGST Acts) with its books and records to file the annual return for FY 2023-24. Adjustments, if any, consequent to the said reconciliation will be given effect to in the financial statements on completion of reconciliation and filing of returns. However, in the opinion of the Management, the impact of the same will not be material.

Note 46 - Code on Social Security

The Indian Parliament has approved the Code on Social Security, 2020 which would impact the contributions by the company towards Provident Fund and Gratuity. The Ministry of Labour and Employment has released draft rules for the Code on Social Security, 2020 and has invited suggestions from stakeholders. The Company will assess the impact and its evaluation once the subject rules are notified and will give appropriate impact in its financial statements in the period in which, the Code becomes effective and the related rules to determine the financial impact are published.

Note 47 - Events after the reporting period

There are no significant events after the reporting period that affect the figures presented in this financial statement.

Note 48- Prior Year Comparatives

The Company has acquired the subsidiary on 01 December, 2023 and thus it includes the financial statement of the subsidiary and its step down subsidiary from that date and thus the previous year figures are not given.

As per our report of even date attached
For ASA & Associates LLP
Chartered Accountants
Firm Regn No. 009571N/N500006

G.N. Ramaswami
Partner
Membership No.202363

Place: Chennai
Date: 23/05/2024

For and On Behalf of the Board of Directors of
RADIANT CASH MANAGEMENT SERVICES LIMITED
CIN: L74999TN2005PLC055748

Col. David Devasahayam
Chairman and Managing Director
DIN: 02154891

Jayanthi
Independent Director
DIN: 09295572

Vasanthakumar AP
Director
DIN: 02069470

T.V Venkataramanan
Chief Financial Officer

Nithin Tom
Company Secretary
M.No: ACS 53056